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"Circular Economy Models in Indian MSMEs: Case Studies and Policy Implications"

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Abstract

Micro, Small, and Medium-Sized Businesses (MSMEs) in India play an important part in the country's economy by making significant contributions to GDP and employment. Circular economy (CE) models give MSMEs an operational plan to cut waste, maximize resource utilization, and boost competitiveness as global sustainability demands increase. Through the use of secondary data, policy analysis, and documented case studies, this study examines the adoption of CE in five important industries: textiles, food processing, electronics, automotive, and construction. The results highlight sectoral differences in CE integration, with MSMEs in the textile and automotive industries exhibiting greater adoption as a result of OEM relationships and export-driven sustainability criteria, respectively. Gujarat, Tamil Nadu, and Maharashtra case studies highlight effective CE techniques include composting organic waste, e-waste refurbishing, and textile recycling. These programs show real advantages including lowering costs, creating jobs, and lessening their negative effects on the environment.

MSMEs keep dealing with obstacles like a lack of funding, technical know-how, and regulatory clarity despite increased awareness. Although they offer broad sustainability recommendations, current legislative frameworks such as the National Resource Efficiency legislative and ZED certification do not specifically support CE-specific operations. The report promotes the inclusion of CE modules in MSME training programs, sector-specific incentives, and CE certification programs. For teachers, entrepreneurs, and policymakers, this research offers practical insights by highlighting collaborative platforms and suggesting a roadmap for CE adoption. It emphasizes how CE could change the establishment of a strong, resource-efficient MSME ecosystem that supports India's sustainable development objectives.

Keywords: *Circular Economy (CE), Sustainability, Sectoral Adoption, Policy Frameworks, Resource Efficiency*

Introduction

The backbone of India's industrial ecosystem, Micro, Small, and Medium-Sized Enterprises (MSMEs) play an important part in regional development, employment, and innovation. MSMEs contribute nearly 30% of India's GDP and 45% of its exports, with over 65 crore businesses operating in a wide range of industries, from electronics and construction to textiles and food processing. But there is also growing pressure on this industry to mitigate its environmental impact and comply with global sustainability goals. The idea of a Circular Economy (CE) focuses on using resources efficiently, minimizing waste, and designing products that can be renewed. It provides a new way for MSMEs to grow in a sustainable way. Instead of the old linear model of "take-make-dispose," CE promotes

practices like reuse, recycling, remanufacturing, and systems that keep resources in use. For Indian MSMEs, adopting CE models is not only important for the environment but also a smart way to strengthen resilience, cut costs, and reach green markets.

This study examines the application of CE principles in Indian MSMEs using policy analysis, industrial case studies, and secondary data. It highlights effective models from major sectors and examines the factors that influence, restrict, and lead to the adoption of CE. The study aims to assist MSMEs in their shift to circularity and support India's larger sustainability agenda by analyzing policy implications and providing practical recommendations.

Objectives of the Study

- To examine the scope and character of Indian MSMEs' adoption of the circular economy (CE) in crucial sectors.
- To determine the sector-specific challenges and drivers impacting the application of CE models.
- To look at successful case studies that show how to incorporate CE practically into MSME operations.
- To assess current policy frameworks and make practical suggestions for expanding CE practices within the MSME sector.

Literature Review

1. **Transforming sustainability of Indian small and medium-sized enterprises through circular economy adoption** *Published in Journal of Business Research*. Using a resource-based approach and twelve case studies, the study explores the adoption of the Circular Economy (CE) in Indian manufacturing SMEs. While highlighting incentives like government support and consumer demand, it also highlights significant challenges like a lack of skills, digital transformation, and supply chain connectivity. To improve resource efficiency and sustainability, a six-principle CE guidance is suggested.
2. **Developing a circular economy: An examination of SME's role in India** *Published in Journal of Business Research*. This study with a focus on recycling and reuse explores informal and unorganized adoption of Circular Economy (CE) practices among Indian SMEs. It highlights the social, technological, and environmental elements affecting CE transition using socio-technical systems (STS) theory and observations from four case studies. In order to promote continuous integration, the article identifies important enablers for managers and policymakers.
3. **Drivers of circular economy for small and medium enterprises: Case study on the Indian state of Tamil Nadu.** *Published in Journal of Business Research*. This study explores Circular Economy (CE) adoption among SMEs in Tamil Nadu using Total Interpretive Structural Modelling (TISM). It outlines ten major CE factors and their relationships based on research and expert observations. Key enablers include resource consumption, growing populations, and financial availability. In order to understand the changing trends of CE adoption in regional SME ecosystems, the article provides a contextual framework.

Research Methodology

This study uses secondary data analysis as a qualitative method to explore (CE) adoption in Indian MSMEs. They draw from government reports, academic journals, NGO publications and documented case studies in five key sectors - Textiles, Food Processing, Electronics, Automotive and Construction. CE practice, barriers, and policy gaps were determined by content analysis. Charts and tables were also used as visual devices for comparing adoption by sector. Secondary data provides wide scope and

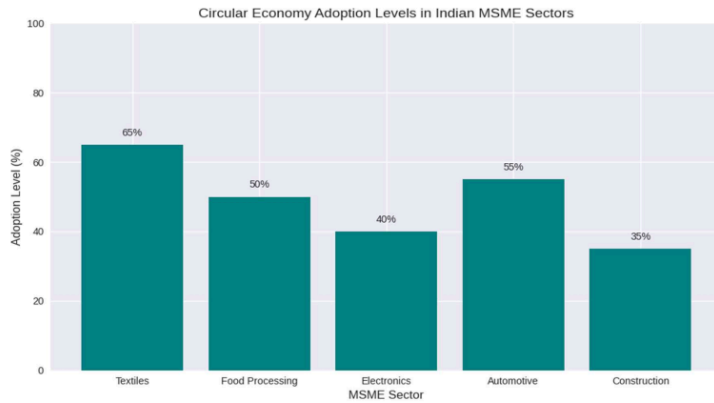
coverage, but limitations are varied CE metrics between studies and no real-time information. The approach provides a practical comprehension of CE integration and MSMEs policy implications.

Sectorial Analysis of Circular Economy Adoption in Indian MSMEs

Due to resource availability, market structure, and regulatory forces, CE adoption in Indian MSMEs varies significantly per sector. In the textile sector, the CE is more developed; for instance, small and medium-sized businesses (MSMEs) in Tamil Nadu and Gujarat already recycle water, upcycle fabrics, and use natural dyes. NGO cooperation and sustainability standards brought on by exports also support these initiatives.

Particularly in Maharashtra, where MSMEs are converting organic waste into compost and bio-fertilizers, there is a partial adoption of CE in the food processing sector. Although there is a clear trend toward reusable packaging and cold chain optimization, implementation is still inconsistent due to infrastructure shortcomings. CE is driven by e-waste laws and a repair culture in the electronics industry. MSMEs in the state have received praise for their modular technology and reconditioning, but there are still problems with implementing supply chain management and establishing a dedication to safe recycling. The automotive sector, particularly in Pune, demonstrates CE through recycled materials, battery recycling, and component remanufacturing. Here, MSMEs can benefit from green procurement policies and partnerships with larger OEMs. Through the use of fly ash bricks, recycled aggregates, and prefab/modular construction, construction MSMEs, particularly in Delhi NCR, have been slowly but steadily adopting CE. However, the method is not scalable due to a lack of understanding and fragmented operations.

Sector	Adoption Level (%)	Source References
Textiles	65%	CII Green Manufacturing Survey (2023), SEED India Reports
Automotive	55%	TERI-UNIDO CE Pilot Reports (2022–2024), NITI Aayog CE Strategy
Food Processing	50%	Ministry of MSME Sustainability Reports, SEED India Case Studies
Electronics	40%	Tamil Nadu E-Waste Policy Briefs, UNIDO India Circular MSME Reports
Construction	35%	National Resource Efficiency Policy (Draft), CII Circular Construction Notes



Case Studies of Circular Economy Adoption in Indian MSMEs

Circular economy (CE) adoption in Indian MSMEs is gaining momentum through localized innovations, sector-specific adaptations, and collaborative partnerships. The following case studies illustrate how small enterprises are integrating CE principles into their operations across textiles, electronics, and food processing.

1. Upcycled Textiles in Gujarat

The textile MSME cluster in Surat is the first to transform post-production waste into reusable bags, home décor, and fashion accessories. These businesses train employees in cutting, stitching, and dyeing procedures using natural colors in collaboration with non-governmental organizations and design schools. The initiative has resulted in a 30% reduction in textile waste and the creation of new revenue streams from eco-conscious customers. Additionally, the cluster incorporates water recycling technologies, which reduces freshwater use by 40%. This approach serves as an example of how CE can enhance traditional industries' economic and environmental results.

2. E-Waste Refurbishing in Tamil Nadu

Through the collecting and refurbishment of e-waste, a group of electronics MSMEs in Coimbatore have adopted CE. The organizations look for abandoned computers, smartphones, and accessories in cities to fix and resale for a discount. These MSMEs have reduced landfill contributions and created jobs for young people thanks to the government's digital skilling programs and the Tamil Nadu e-waste legislation. Modular design features, such as standardization and simplicity of disassembly, have also improved product lifetime. The program example shows how CE may be connected to job creation and digital inclusion.

3. Composting in Maharashtra's Food Processing Units

In Nasik, agricultural businesses and MSMEs engaged in food processing have teamed up to turn organic waste into compost and bio-fertilizers. Peels, pulp, and packaging waste are separated and converted into a cost-effective composting machine. In order to close the nutrients cycle and save money on garbage dumps, farmers in the irrigation area from all over the village purchase compost for their farms. Additionally, some of the units have shifted to solar drying techniques and reusable

packaging. This wheel approach has increased community involvement and reduced operating costs by 25%.

The variety of CE applications in Indian MSMEs is shown by these case studies. Stakeholder cooperation, policy support, and grassroots innovation are common success elements, despite the fact that every industry faces different obstacles. Targeted incentives, technical training, and knowledge-sharing platforms are necessary for scaling such solutions.

Policy Implications

An opportunity to strategically connect industrial expansion with environmental sustainability is provided by Indian MSMEs' adoption of circular economy (CE) models. However, there are no focused mechanisms in the policy frameworks in place to assist CE integration at the local level. Although programs like the National Resource Efficiency Policy (NREP) and the Zero Defect Zero Effect (ZED) certification provide general sustainability criteria, they do not specifically reward circular operations like reverse logistics, recycling, or remanufacturing. Policymakers must implement sector-specific subsidies, tax incentives, and low-interest green financing designed for MSMEs in order to accelerate the adoption of CE. Standardizing procedures and promoting customer confidence can be achieved by implementing a CE certification program. Additionally, awareness and technical competence will be improved by including CE modules into MSME training programs and entrepreneurship development initiatives.

In order to provide common infrastructure for digital identification, material recovery, and garbage collection, public-private partnerships must be promoted. By establishing CE innovation hubs and connecting MSMEs with academic institutions for research and development, state governments may play a crucial role. Lastly, to guarantee consistency and scalability, regulatory certainty about CE measurements and compliance criteria is crucial. India can promote durable, resource-efficient businesses that significantly advance its economic and ecological objectives by incorporating CE into the MSME policy architecture.

Conclusion

For Indian MSMEs, the shift to a circular economy (CE) offers a game-changing chance to balance sustainability and growth. Although CE adoption is still in its early stages, this study shows that a number of MSMEs in a variety of industries, most notably textiles, electronics, and food processing, have already adopted innovative circular practices including recycling, refurbishing, and composting. These initiatives improve operational effectiveness and competitiveness in the market in addition to reducing the impact on the environment. The path to circularity is not without difficulties, though. MSMEs frequently encounter obstacles such as broken supply chains, restricted access to financing, and a lack of technological know-how. Furthermore, expansion and long-term planning suffer by the lack of specific CE regulations and uniform KPIs.

A comprehensive approach is necessary for unlocking CE's potential in the MSME sector. This includes focused government initiatives to increase capacity, monetary rewards, and improved academic and industry partnerships. Creating innovation hubs and CE certification programs may accelerate adoption even more and increase investor and customer trust. In conclusion, models of the circular economy provide Indian MSMEs with a required and feasible way to succeed in a future with limited resources. India can create a robust, inclusive, and sustainable industrial ecosystem that benefits the economy and the environment by incorporating circularity into business models and legislative frameworks.

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